# THE GLADNEY CENTER

**CONSOLIDATED FINANCIAL STATEMENTS** 

For the Year Ended August 31, 2002



PricewaterhouseCoopers LLP 301 Commerce Street City Center Tower II Suite 1900 Fort Worth TX 76102-4183 Telephone (817) 810 9998

Facsimile (817) 877 2260 (817) 332 2710

# Report of Independent Accountants

The Board of Directors The Gladney Center

In our opinion, the accompanying consolidated statements of financial position and the related consolidated statements of activities and change in net assets, of cash flows, and of expenses by function present fairly, in all material respects, the financial position of the Gladney Center (the "Center") at August 31, 2002, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Center's management; our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative information has been derived from the Center's 2001 financial statements, and in our report dated November 16, 2001, we expressed an unqualified opinion on those financial statements. We conducted our audit of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion

Picceualahouselogees LAP November 1, 2002

# THE GLADNEY CENTER CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

August 31, 2002 and 2001

		2002		2001
Assets:		0.00 (		4 4 5 6 6 6 7
Cash	\$	850,673	\$	1,176,135
Accounts receivable		60,797		39,462
Contributions receivable, net		5,986,647		6,243,985
Prepaid expenses		167,321		255,988
Investments		23,406,534		24,587,267
Cash held for long-term investment		-		7,980,433
Property and equipment		17,632,331		6,420,640
Debt issuance costs, net		99,883		107,018
Total assets	\$	48,204,186	\$	46,810,928
Liabilities and net assets: Accounts payable and accrued expenses Interest rate swap payable Funds held on deposit for programs Deferred revenue Note payable	\$	1,839,137 837,592 76,765 50,677 9,244,761	\$	805,528 356,111 39,237 240,991 9,676,955
Total liabilities	***************************************	12,048,932	******	11,118,822
Net assets:				
Unrestricted		17,987,825		17,097,042
Temporarily restricted		9,617,151		10,467,174
Permanently restricted		8,550,278		8,127,890
Total net assets		36,155,254		35,692,106
Total liabilities and net assets	\$	48,204,186	\$	46,810,928

# THE GLADNEY CENTER CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS

For the Year Ended August 31, 2002

(with summarized financial information for the year ended August 31, 2002)

	L	nrestricted		emporarily Restricted		rmanently Restricted	<u></u>	2002 Total	-	2001 Total
Revenues, gains and other support:										
Domestic adoption program	\$	3,489,144	\$	_	\$	-	\$	3,489,144	\$	4,148,138
International adoption program		1,306,939		*or				1,306,939		1,327,414
Resident insurance settlements		56,917				_		56,917		97,004
Post adoption		20,109		444		-		20,109		20,085
Contributions		1,078,335		3,890,296		431,516		5,400,147		10,004,839
Fees		33,994		**		-		33,994		30,339
Investment return (loss)		(451,103)		(523,473)		-		(974,576)		(2,351,426)
Auxiliary special events		239,527				-		239,527		466,245
Other		32,517				<b></b>		32,517		25,450
Net assets released from restrictions	Madanasa	4,225,974	***********	(4,216,846)		(9,128)		_	-	
Total revenues, gains and										
other support		10,032,353		(850,023)		422,388		9,604,718		13,768,088
other support		10,032,333	***********	(030,023)		422,366	•	9,004,718		13,700,000
Expenses:										
Domestic adoption program		2,512,997		_		~		2,512,997		2,264,413
International adoption program		1,484,346				-		1,484,346		1,311,879
Post adoption		349,876		-		-		349,876		340,222
Client services		1,474,049		-		-		1,474,049		1,359,480
Administration		2,099,185		-		-		2,099,185		1,698,453
Gladney Fund		1,221,117	***************************************	102-2074/4/A-10-0-10-A-10-A-10-10-10-10-10-10-10-10-10-10-10-10-10-	************	-		1,221,117		1,164,643
Total expenses	***************************************	9,141,570	***************************************	See				9,141,570		8,139,090
Change in net assets		890,783		(850,023)		422,388		463,148		5,628,998
Net assets at beginning of year	***************************************	17,097,042	Photographics	10,467,174		8,127,890		35,692,106	-	30,063,108
Net assets at end of year	\$	17,987,825	\$	9,617,151	\$	8,550,278	\$	36,155,254	\$	35,692,106

The accompanying notes are an integral part of the consolidated financial statements.

# THE GLADNEY CENTER CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended August 31, 2002 and 2001

	2002	2001
Cash flows from operating activities:	Φ 462.140	A
Change in net assets	\$ 463,148	\$ 5,628,998
Adjustments to reconcile change in net assets to		
net cash provided by operating activities:	1 625 512	2 251 062
Net unrealized depreciation on investments  Provision for uncollectible contributions receivable	1,635,512	3,351,863
Loss on sale of fixed assets	44,350	108,833
	295,578	25,126 153,930
Depreciation and amortization		
Loss on interest rate swap Contribution of assets and services	481,481	356,111
	(461,140)	(1,830,330)
Collections of capital campaign contributions Collections on contributions restricted for endowment	(3,152,062)	(3,025,029)
	(258,306)	(610,675)
Dividends and interest restricted for long-term investment	(31,690)	(42,092)
Change in assets and liabilities:	(21.225)	(2,002)
Accounts receivable	(21,335)	(3,082)
Contributions receivable	212,986	(2,894,105)
Prepaid expenses	88,667	(109,836)
Accounts payable and accrued expenses	1,033,609	(139,866)
Funds held on deposit for programs	37,528	(22,314)
Deferred designated adoption program revenue	(190,314)	195,116
Net cash provided by operating activities	178,012	1,142,648
Cash flows from investing activities:		
Proceeds from sale of investments	11,542,264	4,673,275
Purchase of investments	(11,623,402)	(8,290,948)
Purchase of property and equipment	(11,412,633)	(4,042,222)
Net cash used in investing activities	(11,493,771)	(7,659,895)
Cash flows from financing activities:		
Payments on note payable	(432,194)	(73,045)
Collections of capital campaign contributions	3,152,062	3,025,029
Collections on contributions restricted for endowment	258,306	610,675
Dividends and interest restricted for long-term investment	31,690	42,092
Net change in cash held for long-term investment	7,980,433	3,425,476
Net cash provided by financing activities	10,990,297	7,030,227
Net increase (decrease) in cash	(325,462)	512,980
Cash at beginning of year	1,176,135	663,155
Cash at end of year	\$ 850,673	\$ 1,176,135
Supplemental disclosure of cash flow information:		
Cash paid for interest, net of \$221,589 and \$0, respectively, capitalized	\$ 226,989	\$ 358,970

# CONSOLIDATED STATEMENT OF EXPENSES BY FUNCTION THE GLADNEY CENTER

(with summarized financial information for the year ended August 31, 2001) For the Year Ended August 31, 2002

545,292 26,495 176,314 121,332 88,103 6,980 256,601 Gladney Fund 24,668 257,571 30,159 Administration 873,826 248,157 18,493 31,336 24,396 84,113 24,502 40,761 1,100 79,639 73,784 53,976 769,964 35,525 26,933 53,164 338,371 Services Client 24,865 11,837 8,942 15,955 23,358 42,245 15,457 31,323 174,924 Adoption International 585,432 103,749 3,687 43,587 55,058 48,554 42,066 59,962 23,526 29,524 489,201 Adoption Program 149,733 42,302 122,531 309,812 342,655 6,288 79,856 113,318 235,014 938,952 Domestic Adoption Program 60 Depreciation and amortization Utilities and grounds Outreach education Employee benefits Leases and rentals Insurance expense Salary and wages Medical services Professional fees Office expenses Other expenses

8,139,090 9,141,570 \$ 1,164,643 1,221,117 69 2,099,185 1,698,453 60 60 \$ 1,359,480 1,474,049 69 349,876 340,222 69 € 1,484,346 \$ 1,311,879 \$ 2,264,413 2,512,997 Total for the year ended Total for the year ended August 31, 2002

1,102,050 514,008

329,860 478,890

153,929

286,219

295,576

761,085

825,024

481,481

181,481

Loss on interest rate swap

August 31, 2001

356,111

326,887 360,057 224,860

196,650

401,380

446,604 278,823 434,514

540,924

650,018

3,456,797

69

177,764

Total

Total 2002

The accompanying notes are an integral part of the consolidated financial statements.

# 1. Background Information:

The Gladney Center (the "Center") was established as a Texas nonprofit 501(c)(3) tax-exempt corporation organized to provide meaningful and ongoing services to the members of the adoption triad: the birth parents, the child, and the adoptive parents. The Center provides residential, medical, counseling, educational, infant and child placement, and post placement services as well as various non-residential services.

The consolidated financial statements of the Center include the financial information of the Gladney Fund (the "Fund") and certain trust entities that benefit the Center. The Fund is a distinct entity established as a 501(c)(3) nonprofit corporation, which has a fiscal year-end of August 31. The Fund was organized to exclusively perform the fundraising activities for the Center. These activities include generating, receiving, and administering funds for the growth, operations, and improvements of the Center. The trust entities were established by the Center as distinct 501(a)(3) entities for maintenance of investments previously held by the Center.

All significant accounts and transactions between the Fund, the Center and the trust entities have been eliminated in consolidation.

# 2. Summary of Significant Accounting Policies:

# Restricted Contributions and Temporarily Restricted Net Assets

The Center reports contributions with donor-imposed restrictions as restricted support; however, donor-imposed restrictions whose restrictions are met in the same fiscal year are reported as unrestricted support. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

### **Contributed Assets and Services**

Contributed assets are recorded at fair value on the date of receipt. In the absence of donor restrictions, contributed assets are reported as unrestricted support. Necessary services contributed by persons with specialized skills are reported as unrestricted support at the fair value of those services during the period the service is provided. Services contributed by persons without specialized skills are not recorded due to the difficulty of objectively determining their value.

Contributed services have been included in other support and expense in the amount of \$0 and \$4,708 for the years ended August 31, 2002 and 2001, respectively. The contributed services received by the Center generally consist of contributed printing services related to Auxiliary special events. The Center received contributed architecture services in the amount of \$87,500 and \$662,500 for the construction of the Center's new facility, which was recorded in contributions and support for capital improvements of the Center in the accompanying statement of activities and changes in net assets for the years ended August 31, 2002 and 2001, respectively.

# 2. Summary of Significant Accounting Policies, continued:

### **Programs and Services**

The Gladney Center provides a comprehensive array of maternity and adoption services at its Fort Worth campus and at additional counseling offices located in Dallas, Houston and Midland, TX; North Carolina; and New York City, NY.

### **Adoption Programs**

# Agency Assisted Adoption

The Agency Assisted Adoption Department obtains the best possible adoptive homes for infants entrusted to its care through a diligent education, preparation and home study process. Program policies are based on child placing standards of the State of Texas and the other states where The Gladney Center is licensed, and on the agency's commitment to helping couples build a family through adoption and to providing comprehensive services to birth parents. All services and the policies and procedures flowing from them are flexible in order to meet the needs of the agency's clients.

# ABC Adoption Program

ABC stands for Gladney's commitment to African-American and Bi-racial children. The program was created in response to the startling shortage of adoptive parents who are able to provide homes for African-American and Bi-racial children. The Gladney Center is committed to providing permanent and loving families for these children.

# International Adoption

Through this program, Gladney helps people achieve their dreams of parenthood by adopting infants and children from around the globe. International adoptions provide loving homes for children who may be lingering in foreign orphanages. Through this broad-based program, the agency facilitates adoptions in three areas of the world, Asia, Latin America and Eastern Europe, often working with two or more countries in each area.

### Special Needs

The Special Needs program seeks to find loving families for those children who are more difficult to place due to their particular circumstances. Special needs can refer to children who are older as well as those with medical or developmental difficulties. Gladney works closely with state foster care systems to locate permanent, loving homes for these children.

# Cash

The Center considers cash to include cash on hand and cash on deposit in banks. The Center regularly maintains cash on deposit at financial institutions in amounts in excess of FDIC coverage.

# Cash Held for Long-term Investment

The Center included approximately \$5.0 million in cash from issuance of notes payable and approximately \$3.0 million in cash received from the sale of its facility in the accompanying statements of financial position at August 31, 2001. These amounts had been designated by the Center for construction of its new facility, and therefore, are not included in cash available for operations.

### **Investments**

Investments are presented at fair value, using quoted market prices. Realized gains and losses and unrealized appreciation (depreciation) are aggregated and included as investment return in the consolidated statements of activities and cash flows.

# 2. Summary of Significant Accounting Policies, continued:

# **Property and Equipment**

Property and equipment are stated at cost less accumulated depreciation. Improvements which substantially enhance the utilization of or increase the useful life of property are capitalized at cost. Depreciation is recognized using the straight-line method over the expected useful lives of the assets. Expected useful lives range from 3 to 10 years. Cost of assets disposed of and related accumulated depreciation are eliminated, and the resulting gain or loss reflected in the period of disposal.

# Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates used by the Center include collectibility of contributions receivable and depreciation.

# **Comparative Prior Year Information**

The consolidated statements of activities and functional expenses for the year ended August 31, 2001 include certain comparative financial information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Center's consolidated financial statements for the year ended August 31, 2001, from which the summarized information was derived.

### Reclassification

Certain comparative prior year information has been reclassified to conform to the current year presentation. These reclassifications had no effect on total assets, total net assets, or change in net assets as previously presented.

# 3. Contributions Receivable:

The Fund recognizes unconditional promises to give as support in the period the promise is made and reports them as contributions on the statement of activities. Contributions receivable, net of discounts of \$426,959, are expected to be collected as follows:

2003	\$ 2,094,144
2004	1,215,568
2005	973,114
2006	740,700
2007	 1,167,326
Total	\$ 6,190,852

As of August 31, 2002 and 2001, the Fund had an allowance for uncollectible contributions receivable of \$204,205 and \$175,548, respectively.

### 4. Investments and Investment Return:

The composition of investments as of August 31, 2002 and 2001 are reflected in the following table:

	2002	2001
Equity securities	\$ 10,944,804	\$ 9,923,735
Debt securities and other obligations	10,812,545	12,380,512
Money market mutual funds	1,649,185	2,283,020
	\$ 23,406,534	\$ 24,587,267

The components of investment return (loss) for the years ended August 31, 2002 and 2001 are reflected in the following table:

	 2002	 2001
Dividends and interest Net unrealized depreciation on investments	\$ 660,936 (1,635,512)	\$ 1,000,437 (3,351,863)
	\$ (974,576)	\$ (2,351,426)

# 5. Property and Equipment:

A summary of property and equipment at August 31, 2002 and 2001 are as follows:

	2002	 2001
Land Building	\$ 1,335,252 15,252,788	\$ 1,335,252
Construction progress	-	4,733,326
Furniture and fixtures	1,821,823	875,614
Automobiles	134,499	 126,309
	18,544,362	7,070,501
Less accumulated depreciation	(912,031)	 (649,861)
Property and equipment, net	\$ 17,632,331	\$ 6,420,640

# 6. Liability Under Split Interest Agreements:

The Center has included in accounts payable and accrued expenses a discounted liability of approximately \$88,168 and \$114,000 as of August 31, 2002 and 2001, respectively, for amounts due to donor-specified beneficiaries. This discounted liability represents remaining annual payments due through October 28, 2006. The liability arose under a split interest agreement wherein the Center received a cash gift of approximately \$300,000 during the fiscal year ended August 31, 1998.

# 7. Notes Payable:

The Center borrowed \$9,750,000 from a bank in August 2000, incurring \$114,153 of issuance costs. The note agreement requires the Center to maintain certain financial covenants, including but not limited to, liquidity and debt service coverage ratios. At August 31, 2002, the Company was in compliance with all covenants. Payment terms require interest only semi-annual payments through June 2002, then semi-annual principal and interest payments through June 1, 2016, maturity date. The note bears interest at either 75% of the 30, 60, or 90 day LIBOR rate or 51% of the prime rate the method chosen at the Center's discretion (1.4% at August 31, 2001).

# 7. Notes Payable, continued:

Effective May 14, 2001, the Center entered into an interest rate swap agreement with an initial notional principal amount of \$9,750,000 and an expiration date of June 1, 2016. Pursuant to the agreement, the Center pays a fixed rate of 4.54% and receives a floating interest rate during the duration of the swap agreement. The effective interest rate of the swap is currently 3.1%. The change in fair value of the agreement since inception and the related fair value of the derivative instrument have been presented as a separate line item in the accompanying consolidated statement of expenses by function and the consolidated statement of financial position, respectively, as of and for the period ended August 31, 2002.

The note and the interest rate swap are collateralized by the contributions receivable for the Capital Campaign Project and the facilities to be constructed.

The minimum required principal loan payments over the next five years are as follows:

2003	\$	456,346
2004		481,849
2005		508,777
2006		537,210
2007		567,231
Thereafter		6,693,348
	_\$_	9,244,761

# 8. Temporarily Restricted Net Assets and Net Assets Released from Restrictions:

As of August 31 temporarily restricted net assets were available for the following purposes:

		2002	2001
Gladney Fund	\$	9,450,361	\$ 10,201,900
Domestic programs		121,311	219,439
International programs	Allendado	45,479	45,835
	\$	9,617,151	\$ 10,467,174

During the year ended August 31, net assets were released from donor restrictions by making expenditures satisfying the following restricted purposes:

	**************************************	2002	 2001
Gladney Fund	\$	4,081,751	\$ 408,600
Domestic programs		108,388	109,597
International programs		35,835	7,232
Capital programs		MP	 29,710
	\$	4,225,974	\$ 555,139

# 9. Permanently Restricted Net Assets:

As of August 31 permanently restricted net assets were restricted to investments in perpetuity, the income from which is expendable to support the following:

	2002		 2001
International Adoption Program	\$	103,506	\$ 102,758
Greer Garson Educational Opportunities		545,000	545,000
ABC Adoption Program		1,021,700	621,700
Transitional care		370,753	370,753
Campus and capital improvement		535,000	535,000
Post adoption		306,445	306,407
Career Development		268,818	268,818
Any activities of the Fund		5,399,056	 5,377,454
	\$	8,550,278	\$ 8,127,890

# 10. Auxiliary Special Events:

The Fund has 17 auxiliary groups located throughout the United States that sponsor fund raising special events. These groups of volunteers raised a total of \$1,159,739 and \$850,536 with related expenses of \$920,212 and \$384,291 for the years ended August 31, 2002 and 2001, respectively.

# 11. Retirement Plan:

The Center maintains a 403(b) defined contribution retirement plan for the benefit of its full-time employees who have attained 21 years of age and two years of service. The Center matches 50% of the employee's pretax compensation-deferral contributions to the plan until their sixth year of service and, thereafter, matches 100% of the employee's contribution. The expense recognized by the Center totaled \$247,702 and \$186,198 for the years ended August 31, 2002 and 2001, respectively.